The program is an integrated program taught in executive format and designed for professionals who have several years of work experience. Providing conceptual tools and practical guidance to foster organizational change, the program focuses on three related areas: creating and leveraging knowledge through networks of people who communicate and collaborate; understanding and managing change by integrating the diverse roles of people, processes, and technology; and enhancing and facilitating collaboration by building effective relationships in technology-rich environments. A feature of this program is the group-oriented approach to learning supported by the use of web-based collaborative computer technologies. Students develop the competencies to apply these technologies to make organizations more effective.

The cohort usually completes the program on a part-time basis. Full-time study is also possible by arrangement with the program director.

Students work in teams and complete most of the courses in sequence. The second academic year includes an action learning component, in which participants undertake projects in organizations and apply research methods. Overall, the process and methods of evaluation stress the cumulative development of competencies and the capacity to apply the insights gained. Students are expected to have easy access to a computer and the Internet. Minimum computer specifications can be obtained from the program office.

Requirements

**Degree Requirements**

Total credits: 35-38

**Core Courses**

- ODKM 700 Organizations, Management and Work: Theory and Practice 3
- ODKM 705 Group Dynamics and Team Learning 3
- ODKM 710 Social and Organizational Inquiry 4
- ODKM 715 Creating Learning Organizations 3
- PUBP 503 Culture, Organization, and Technology (3 credits) 3
- ODKM 720 Socio-technical Systems and Collaborative Work 3
- ODKM 725 Knowledge Management and Strategy 3
- ODKM 732 Leadership and Social Justice 4
- ODKM 735 Organizational Development Practices 3
- ODKM 740 Learning Community 3

Total Credits 32

**Electives**

Select 3 credits of electives 1

Total Credits 3

1 Must be approved by the program director or advisor

**Experiential Requirement**

A 3-credit internship is required. For students with appropriate work experience, this requirement can be waived with the approval of the program director or dean.

<table>
<thead>
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<th>Internship</th>
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<td>PUBP 794 Internship</td>
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Total Credits 3

Admissions & Policies

**Admissions**

Students are considered for admission for the fall term only.

Please see Graduate Admission Policies for general information on graduate admission to George Mason University. Specific information on application requirements and deadlines may be found on the Schar admissions website (http://schar.gmu.edu/admissions).

**Policies**

Students admitted to a Schar program will be terminated from Schar upon receiving one grade of F and are no longer eligible to take courses in Schar. Per university regulation, students are terminated from the university after accumulating grades of F in two courses or 9 credits of unsatisfactory grades in graduate courses.

See AP.6 Graduate Policies for more information.